annual report 1990 - 1991

SIAST

92-05602/

mission statement

"SIAST is an innovative and responsive organization providing educational and career oriented opportunities to prepare adults to participate fully in the economic, social and cultural life of our local, national and international communities."

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letter of transmittal

1401-606 Spadina Crescent East
Saskatoon, Saskatchewan
S7K 2H6

February 1, 1992
The Honourable Carol Teichrob
Minister of Education
Province of Saskatchewan
Regina, Saskatchewan
S4S 0B3

Dear Madam:

On behalf of the Board of Directors of the Saskatchewan Institute of Applied Science and Technology, and in accordance with the provisions of The Institute Act, I have the honour of transmitting to you the Annual Report and audited financial statement of the Saskatchewan Institute of Applied Science and Technology for the fiscal year ending June 30, 1991.

Respectfully submitted,

R. A. Lacoursiere
Chairman
Board of Directors

letter from the president

1990-91 was a year of tremendous accomplishment for SIAST. As we started the academic year SIAST faced financial deficit of $2.8 million. Through the combined efforts of faculty and staff, the Institute was able to end the year having eliminated the deficit and establishing an unappropriated fund balance of $400,000.00. This cleared the way for the Institute to focus efforts on its primary goal -- the provision of first class teaching and learning to its students. As well,SIAST is now in a more viable position to allocate funds into program development and redevelopment and to renew its instructional capital base.

The findings of Saskatchewan Education's 1990 Graduate Follow-up Survey of former SIAST students were very impressive too. 82% of all respondents were employed at the time of the survey. 87% were in occupations directly related to the training SIAST had provided and 97% rated their training as good to excellent. These results commend the work of SIAST faculty and program people.

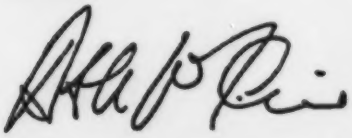
In May 1991, an Academic Partnership Agreement was signed between the Institute and SIIT, the Saskatchewan Indian Institute of Technologies. Through this important academic partnership, SIAST and SIIT will integrate academic program and service planning, delivery and evaluation while remaining otherwise independent. This is the first such federation of an Indian technical institute and a publicly funded institution whose programs focus on career education. This partnership will increase and improve career education for Saskatchewan Indians, while broadening the academic and cultural horizons of both Institutes.

1990 - 91 also saw some changes to institutional governance. At the end of June, Mr. Merv Houghton retired after serving three years as the first Chairman of the SIAST Board of Directors, and Mr. Robert Lacoursiere of Saskatoon was appointed Chairman.

During 1990-91, the Institute broadened its committee and management structure to include faculty, staff and support staff. This initiative brought SIAST closer to its ideal of a truly collegial academic structure.

The Institute can take a great deal of pride in all that has been accomplished in the past year. SIAST will continue to provide Saskatchewan students with quality education, and I look forward to the future with optimism and excitement.

Sincerely,



Richard G. A. Mackie
President

institute programs

The Institute provides a comprehensive range of programs and services at its campuses located in Moose Jaw, Regina, Prince Albert and Saskatoon. As well, eight Regional Colleges provide rural access to Institute credit programs.

During 1990-1991, Institute campuses delivered full-time certificate (one-year) and diploma (two-year) programs in 150 specialized subject areas, including 39 apprenticeable trades within the following categories:

- Adult Basic Education
- Agriculture & Natural Resources
- Applied Sciences & Engineering
- Business
- Community & Personal Services
- Health Sciences
- Industrial & Technical

The Institute offers part-time programs in a broad range of subjects on campus and at various locations throughout Saskatchewan. Included are: Institute credit programs and courses, and University credit courses delivered through the Regional Colleges.

SIAST also provides programs and services of a non-credit nature that respond to the needs of business, industry, and individuals to update knowledge and skills which support employability.

In the area of adult upgrading, SIAST also offers education in several sponsored, part-time basic skills development programs such as:

- Adult Basic Education (ABE) (Grades 1 - 12)
- High School Completion
- English as a Second Language (ESL)
- GED Testing & Preparation
- Basic Literacy
- Life Skills

enrolment:

Annually, numbers equivalent to one out of every eleven permanent Saskatchewan residents between the ages of 17 and 60 take part in a SIAST program. In 1990-91 approximately 45,000 students were enroled at SIAST; 13,500 were full-time students and 31,500 were part-time students.

1990-1991 Student Enrolments by Campus:

	Full Time	Part Time	Total
SIAST Kelsey Campus	4,500	12,500	17,000
SIAST Palliser Campus	3,000	3,500	6,500
SIAST Wascana Campus	3,000	11,500	14,500
SIAST Woodland Campus	3,000	3,500	6,500

1990-1991 Enrolment by Programs:

Adult Basic Education	25%
Agriculture & Natural Resources	2%
Applied Sciences & Engineering	8%
Business	12%
Community & Personal Services	7%
Extension Services	4%
Health Sciences	14%
Industrial & Technical	28%

new program development:

In 1990, SIAST set up a program development fund to support new initiatives and/or the updating of existing programs. Some programs or projects initiated during 1990-1991 include:

- The development of Motor Vehicle Mechanical Repair into a more technologically advanced Automotive Service Technology program;
- Establishment of a provincial Centre for Entrepreneurial Development;
- Competency Based Education (CBE) review and updating;
- Engineering Technology; a national accreditation project began in 1990 which will result in all programs in this area meeting national accreditation standards by 1993.
- Paramedic (EMT) Program;
- Geographic Information Systems Centre;
- A special CAD-CAM program in drafting to accommodate students with physical disabilities;
- A Youth Care Worker Certificate program;
- An advanced certificate program in Waterfowl Management.

program review:

Program review is an ongoing process at all SIAST campuses, in an effort to ensure that Institute career education remains up-to-date. A system is in place for the regular review of all full-time Institute programs on a five-year rotating basis. Under this system, a certain number of full-time programs at each campus participate in a formal review process every year. Both Institute staff and non-institute professional advisory groups participate in the process which determines ways to strengthen programs.

student services:

During 1990-91, the Institute strove to develop a student support system that was equitable and future oriented. Also, it was determined that increased student involvement was required in planning student services and measures to achieve this were instituted. All career planning and counselling services to students were integrated with campus support services through the Student and Program Services Division. Each campus continued to offer potential and current students skill assessment, educational counselling services, career information services/counselling, work experience and placement service.

graduate survey results:

SIAST has and continues to provide Saskatchewan students with quality education taught by an outstanding core of instructors. The 1990 Graduate Follow-up Survey, compiled by Saskatchewan Education, documented the success of our graduates and SIAST career training.

Some of the major findings of this survey include:

- 2,085 graduates from 96 training programs were surveyed. 1,177 responded for a response rate of 57%.
- 82% of all respondents were employed at the time of the survey, 12% were unemployed, and 6% were not in the labour force (not employed and not looking for work)
- 87% of employed respondents were in training related occupations (those requiring all or some of the skills gained in their training program)
- 76% of those employed were working full time (30 hours or more per week)
- 97% rated their training as good to excellent.
- 94% of employed respondents indicated that their training had appropriately prepared them for the job they had obtained.
- $1,781/month was average salary for full-time, training related employment.
- 55% were working in either Regina or Saskatoon.

partnerships:

An exciting development in 1991 was the implementation of an academic partnership agreement with the Saskatchewan Indian Institute of Technologies. The agreement federated SIIT academically with SIAST — the first such federation of an Indian Institute with a publicly-funded institution whose programs focus on career education. The partnership will enable both Institutes to better recognize and respond to the needs of the students they serve. A similar agreement is being pursued with the Gabriel Dumont Institute of Applied Studies and Research.

Administrative and program staff continued to work very hard with municipal and provincial governments in their efforts to attract new business and industry to the province. These endeavours are important for the development of new employment markets and training opportunities for our students. Institute campuses continue to make significant educational and economic impacts on the communities in which they are located. In 1990-1991 budget allocations to the campuses were as follows:

SIAST Kelsey Campus:	$26.5 Million
SIAST Pallier Campus:	$17.1 Million
SIAST Wascana Campus:	$22.2 Million
SIAST Woodland Campus:	$16.7 Million

staff involvement in planning:

In 1990-91 faculty and staff were encouraged to participate in the decision making structures of the Institute. Constituent representation was included on campus councils and the Academic Directions Committee, the senior body that recommends academic policy to the Board, was enlarged to include faculty representation. A President's Committee on Institutional Renewal was struck, composed of all the constituent groups including faculty, staff and students. It was assigned the task of providing the President with an organizational and operational blueprint to take the Institute academically into a successful future.

human resources:

The Institute continued to employ approximately 1,600 academic and administrative staff. Following is a geographic breakdown of staffing as at June 30, 1991:

SIAST Kelsey Campus	471
SIAST Palliser Campus	278
SIAST Wascana Campus	541
SIAST Woodland Campus	277
SIAST Avord Centre	55

finance and administration:

Institute finance and administration operations are coordinated through the office of the Vice-President Finance. In the budget year 1990-91, the Institute eliminated its $2.8 million deficit and established an unappropriated fund balance of approximately $400,000.00. The 1990-91 budget for the Institute was $110 million. Seventy percent of Institute funding originates with the provincial government and another twenty-one percent of funding resources in 1990-91 was obtained through sponsored programs and private training contracts.

During the first half of 1991, Finance and Administration began the initial phase of a new administration systems project. The project is expected to be completed in two to three years and will provide SIAST with an Institute-wide common data base for finance, human resource and student records.

board of directors & senior management

AS AT JUNE 30,1991

- **R.A. (Bob) Lacoursiere,** (Chairman) - *Saskatoon*
- **Robert Wilson** - *Saskatoon*
- **William J. Coulthard** - *Regina*
- **Jacob Pete** - *Saskatoon*
- **Timothy Martin** - *Saskatoon*
- **Joanne Phillips** - *Moose Jaw*
- **Darlene Ryan** - *Saskatoon*
- **Ed Douglas** - *McTaggart*
- **Erhard Poggemiller** - *Luseland*
- **Bonnie Daunt** - *Yorkton*
- **Kenneth Stevenson** - *Saskatoon*
- **Ian Campbell Gray** - *Prince Albert*
- **Walter Neufeld** - *Herbert*
- **Gordon Hamilton** - *Regina*
- **Patricia Currie** - *Fort Qu'Appelle*

Senior Management

- **Richard G. A. Mackie** - *President*
- **Bryan Dunleavy** - *Vice President, Academic*
- **Harold Braun** - *Vice President, Finance & Administration*
- **Wilf Hiebert** - *Vice President, Institutional Resources*
- **Modest Kowal** - *Principal, Kelsey Campus*
- **Ronald Balsdon** - *Principal, Palliser Campus*
- **Richard Bonokoski** - *Principal, Wascana Campus*
- **Jay Goman** - *Principal, Woodland Campus*

auditor's report

Deloitte & Touche
Chartered Accountants

Suite 400, PCS Tower
122 - 1st Avenue, South
Saskatoon, Saskatchewan
S7K 7E5

Telephone: (306) 244-8900
Telecopier: (306) 652-2686

To the Board of Directors of
Saskatchewan Institute of Applied Science and Technology

We have audited the statement of financial position of Saskatchewan Institute of Applied Science and Technology as at June 30, 1991 and the statement of changes in unappropriated operating fund balance and the statement of changes in trust and endowment fund balance for the year then ended. These financial statements are the responsibility of the Institute's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Institute as at June 30, 1991 and the results of its operations and the changes in its financial position for the year then ended in accordance with generally accepted accounting principles.

Deloitte + Touche

Chartered Accountants

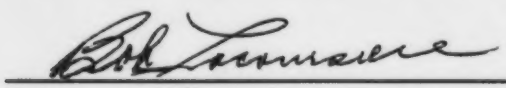
August 28, 1991

saskatchewan institute of applied science and technology
statement of financial position

AS AT JUNE 30, 1991

	1991	1990
CURRENT ASSETS		
Cash and short-term investments (Note 3)	$ 6,131,081	$11,038,205
Accounts receivable (Note 4)	4,351,323	3,973,945
Inventories (Note 5)	1,190,927	1,321,633
Prepaid expenses	349,341	321,624
	12,022,672	16,655,407
CAPITAL ASSETS (Note 6)	54,285,485	50,286,173
	$66,308,157	$66,941,580
CURRENT LIABILITIES		
Accounts payable	$ 2,789,911	$ 1,809,034
Salaries and benefits payable	1,986,860	11,601,993
Advances	-	32,450
Unearned revenue (Note 7)	4,466,803	4,801,478
Current portion of obligation under capital leases	655,931	502,926
	9,899,505	18,747,881
OBLIGATION UNDER CAPITAL LEASES (Note 8)	1,174,535	1,125,640
	11,074,040	19,873,521
EQUITY AND FUND BALANCES		
Equity in capital assets (Note 9)	52,455,019	48,657,606
Fund balances		
Operating Fund		
Unappropriated	415,522	(2,898,297)
Appropriated (Note 10)	2,293,561	1,251,038
Trust and Endowment Fund	70,015	57,712
	55,234,117	47,068,059
	$ 66,308,157	$66,941,580

APPROVED ON BEHALF OF THE BOARD OF DIRECTORS



Chairman of the Board

President and Chief Executive Officer

saskatchewan institute of applied science and technology
statement of changes in unappropriated operating fund balance

YEAR ENDED JUNE 30, 1991

	GENERAL OPERATIONS
REVENUE	
Grants	$ 74,938,845
Contractual services	22,700,199
Sales (net of refunds)	1,001,348
Tuition (net of refunds)	6,029,212
Investment	926,209
Fees	392,856
Rentals	530,025
Donations and contributions	19,524
	106,538,218
EXPENDITURES	
Salaries and employee benefits	63,589,040
Facilities rental	19,578,953
Material and supplies	4,471,431
Contractual services	4,640,347
Administrative	2,283,045
Travel	1,759,853
Equipment rental	756,183
Equipment repair and maintenance	635,293
Training allowances	1,044,159
Board	134,685
Scholarships and fee assistance	31,280
	98,924,269
NET REVENUE BEFORE CAPITAL ACQUISITIONS	7,613,949
Capital acquisitions	3,169,975
Capital lease payments	518,717
NET REVENUE (EXPENDITURE)	3,925,257
Inter-fund transfers	431,085
CHANGE IN FUND BALANCES FROM OPERATIONS	4,356,342
UNAPPROPRIATED OPERATING FUND BALANCE, BEGINNING OF YEAR	(2,898,297)
	1,458,045
Transfer from appropriated	1,251,038
Current Appropriations (Note 10)	(2,293,561)
UNAPPROPRIATED OPERATING FUND BALANCE, END OF YEAR	$ 415,522

1991		1990
ANCILLARY SERVICES	TOTAL FUND	TOTAL FUND
$ -	$ 74,938,845	$ 71,872,890
2,080	22,702,279	23,858,614
4,726,737	5,728,085	5,403,389
-	6,029,212	5,192,239
145	926,354	1,662,951
1,543	394,399	327,002
300	530,325	511,468
-	19,524	14,267
4,730,805	111,269,023	108,842,820
819,855	64,408,895	62,615,926
351	19,579,304	22,261,254
3,370,173	7,841,604	7,761,230
26,833	4,667,180	4,664,597
62,589	2,345,634	3,144,184
2,604	1,762,457	2,225,210
7,214	763,397	768,219
4,252	639,545	1,037,407
-	1,044,159	993,828
-	134,685	140,372
-	31,280	39,948
4,293,871	103,218,140	105,652,175
436,934	8,050,883	3,190,645
5,849	3,175,824	3,326,634
-	518,717	492,575
431,085	4,356,342	(628,564)
(431,085)	-	-
-	4,356,342	(628,564)
-	(2,898,297)	(1,989,803)
-	1,458,045	(2,618,367)
-	1,251,038	971,108
-	(2,293,561)	(1,251,038)
-	$ 415,522	$ (2,898,297)

saskatchewan institute of applied science and technology
statement of changes in trust and endowment fund balance

YEAR ENDED JUNE 30, 1991

	1991	1990
REVENUE		
Donations and contributions	$ 700,215	$ 757,508
Investment	10,254	14,020
	710,469	771,528
EXPENDITURES		
Administrative	-	230
Scholarships and fee assistance	268,660	248,555
	268,660	248,785
NET REVENUE BEFORE CAPITAL ACQUSITIONS	441,809	522,743
Capital acquisitions	429,506	493,668
NET REVENUE	12,303	29,075
TRUST AND ENDOWMENT FUND BALANCE, BEGINNING OF YEAR	57,712	28,637
TRUST AND ENDOWMENT FUND BALANCE, END OF YEAR	$ 70,015	$ 57,712

YEAR ENDED JUNE 30, 1991

1. STATUTORY AUTHORITY

Saskatchewan Institute of Applied Science and Technology (SIAST) was established as a public educational corporation by the Legislative Assembly of Saskatchewan in an Act respecting the Saskatchewan Institute of Applied Science and Technology per S. S. 1986 - 1987 c.I-9.1 and O/C 1003/87. (cited as The Institute Act).

SIAST was created from the amalgamation of ten previously separate educational organizations within the Province of Saskatchewan. These include: Regina Plains Community College (Regina), Wascana Institute of Applied Arts and Sciences (Regina), Coteau Range Community College (Moose Jaw), Saskatchewan Technical Institute (Moose Jaw), Saskatoon Regional Community College (Saskatoon), Advanced Technology Training Centre (Saskatoon), Kelsey Institute of Applied Arts and Sciences (Saskatoon), Prince Albert Regional Community College (Prince Albert), Meadow Lake Regional Vocational Centre (Meadow Lake), and Northern Institute of Technology (Prince Albert).

The legislation enacting SIAST provided for the establishment of the corporation through the transfer, at no cost, of all the assets, liabilities and net equity of these ten previously separate organizations.

2. ACCOUNTING POLICIES AND REPORTING PRACTICES

These financial statements have been prepared in accordance with generally accepted accounting principles (GAAP), and include the following significant accounting policies:

Fund Accounting

The accounts of SIAST are maintained in accordance with the principles of fund accounting to permit the observation of limitations and restrictions placed on the use of available resources. Under fund accounting, revenue and the related expenditures are accounted for in separate funds in accordance with objectives specified by donors, limitations and restrictions imposed by sources outside of SIAST, and determinations made by the Board of Directors.

For financial statement reporting purposes the Statement of Financial Position combines the assets, liabilities and fund balances of all funds.

2. ACCOUNTING POLICIES AND REPORTING PRACTICES (continued)

Fund Accounting (continued)
The Statement of Changes in Unappropriated Operating Fund Balance shows the total revenue and expenditure of SIAST, after elimination of inter-fund transactions. The Operating Fund consists of revenue and expenditure used in the general operations of SIAST and is subdivided between general operations and ancillary services. General operations includes the administration and delivery of educational programs whereas ancillary services involves the resale of goods and services including bookstores, shop stores, food services and vending services.

The Statement of Changes in Trust and Endowment Fund Balance consists of those revenues and expenditures used for projects and purposes stipulated by donors and contributors, including scholarships and bursaries. Non-monetary asset donations are recorded as revenue and capital acquisitions.

Accounts Receivable
Receivables are reported net of any provision for doubtful accounts.

Inventories
Inventories consist of merchandise and supplies held for resale and are valued at the lower of cost and net realizable value. Administrative and program supplies, library books and periodicals are not inventoried.

Capital Assets
Capital assets are recorded at cost. Proceeds on retirement are recorded, net of disposal costs, as sales revenue in the operating fund. No provision for depreciation of capital assets is recorded as expenditures for capital assets are charged to the appropriate fund in the Statement of Changes in Fund Balances. These expenditures are also reflected on the Statement of Financial Position through corresponding entries to capital assets and equity in capital assets.

Capital Leases
SIAST leases computer and other equipment on terms which transfer substantially all benefits and risks of ownership to SIAST. These leases are accounted for as "capital leases", as though an asset had been purchased and a liability incurred. Equity in assets under capital lease is recorded at the time the obligation is paid.

3. CASH AND SHORT-TERM INVESTMENTS

	1991	1990
Cash	$ 6,118,319	$ 2,027,159
Short-term promissory notes and term deposits	12,762	9,011,046
	$ 6,131,081	$11,038,205

4. ACCOUNTS RECEIVABLE

Tuition fees	$ 76,139	$ 171,884
Programs delivered	1,129,115	2,398,171
Federal government	2,387,039	775,989
Provincial government	527,943	542,680
Other	231,087	85,221
	$ 4,351,323	$ 3,973,945

5. INVENTORIES

Bookstores	$ 1,013,135	$ 1,115,351
Food services	67,902	68,161
Shop and service supplies	109,890	138,121
	$ 1,190,927	$ 1,321,633

6. CAPITAL ASSETS

Furniture and Equipment		
Balance, beginning of year	$49,649,693	$46,546,640
Net additions during the year	3,860,963	3,103,053
Balance, end of year	53,510,656	49,649,693
Leasehold Improvements		
Balance, beginning of year	636,480	656,020
Net additions during the year	138,349	(19,540)
Balance, end of year	774,829	636,480
Total capital assets	$54,285,485	$50,286,173

Furniture and equipment includes assets under capital leases of $3,019,546 (1990 - $2,298,929).

YEAR ENDED JUNE 30, 1991

7. UNEARNED REVENUE

	1991	1990
Tuition fees	$ 554,841	$ 494,045
Deferred grants	2,526,231	2,674,394
Contractual services	1,354,181	1,586,993
Other	31,550	46,046
	$ 4,466,803	$ 4,801,478

8. OBLIGATION UNDER CAPITAL LEASES

Capital leases pertain to computer and other equipment having various lease termination dates through 1998.

Balance, beginning of year	$ 1,628,566	$ 1,614,728
Additions during the year	1,825,186	1,111,513
Repayments during the year	(518,717)	(492,575)
Retirements during the year	(1,104,569)	(605,100)
Balance, end of year	$ 1,830,466	$ 1,628,566

Minimum lease payments under the capital leases are as follows:

Year ending June 30, 1992	$ 817,143
1993	664,890
1994	508,001
1995	46,580
1996	46,580
1997	46,580
1998	43,767
Total minimum lease payments	2,173,541
Less amount representing future interest charges	343,075
Net obligation under capital leases	1,830,466
Less current portion	655,931
Long-term portion	$ 1,174,535

Interest expensed during the year amounted to $179,070 (1990 - $141,747).

9. EQUITY IN CAPITAL ASSETS

	1991	1990
Balance, beginning of year	$48,657,606	$45,531,720
Increase (decrease) during the year		
Equipment acquisitions	3,487,528	3,245,909
Repayment of obligation under capital lease	518,717	492,575
Donated capital assets	429,506	493,668
Retirements of equipment	(638,338)	(1,106,266)
Net increase	3,797,413	3,125,886
Balance, end of year	$52,455,019	$48,657,606

10. APPROPRIATED OPERATING FUND BALANCE

The Board of Directors has approved the following appropriation of the operating fund balance at the end of the year.

	1991	1990
Balance, beginning of year	$ 1,251,038	$ 971,108
Transfer to operating fund	(1,251,038)	(971,108)
	-	-
Appropriations:		
Equipment renewal	808,000	73,267
Facilities	193,000	-
Management information system	147,000	-
Outstanding purchase orders	254,393	655,081
Professional development	395,176	244,566
Program development	495,992	278,124
	2,293,561	1,251,038
Balance, end of year	$ 2,293,561	$ 1,251,038

11. RELATED PARTIES

SIAST has close operational arrangements with several Province of Saskatchewan organizations which are considered to be related parties.

During the year SIAST recorded grant revenue from the Saskatchewan Provincial Government through the Department of Education for operations and leasing of facilities in the amount of $77,492,955 (1990 - $73,688,103). The Department of Education also funds other institute training on a contractual basis. During the year $7,845,437 (1990 - $8,184,676) was recorded as revenue for these contractual programs.

SIAST leases the majority of its facilities from the Saskatchewan Property Management Corporation, a provincial crown corporation. Expenditures incurred by SIAST during the year for facility rentals amounted to $16,938,310 (1990 - $19,588,355).

Gabriel Dumont Institute (GDI) has entered into a contractual arrangement with SIAST whereby GDI is responsible for implementing a Native Services Division within SIAST. During the year SIAST recorded $345,000 (1990 - $345,000) in provincial grant revenue which was transferred to GDI as reimbursement for Native Services Division costs.

SIAST employees participate in various defined benefit and money purchase type pension plans. The majority of these are managed and administered by the Province of Saskatchewan through the Department of Finance on behalf of SIAST. Employer contributions for money purchase plans are included in expenditures in these financial statements. The Province of Saskatchewan remains responsible for any employer obligations associated with the defined benefit type pension plans.

SIAST uses the services of various other provincial crown corporations and agencies on a normal commercial basis.

12. COMMITMENTS

SIAST has a number of operating lease commitments pertaining to land, buildings and equipment. The majority of land and buildings are leased on a continuing basis from the Saskatchewan Property Management Corporation (SPMC). The remaining land and buildings are leased from private lessors. Equipment is leased from various private lessors.

A summary of these future minimum operating lease payments is as follows:

	Land and Buildings		Equipment
	SPMC	Other Lessors	
1992	$ 21,142,767	$1,627,799	$ 376,603
1993	20,959,124	1,563,653	259,854
1994	20,959,124	1,140,506	171,014
1995	20,752,969	1,140,506	-
1996	20,752,969	1,140,506	-

SIAST campuses

SIAST Kelsey Campus

Idylwyld & 33rd Street

P. O. Box 1520

Saskatoon, SK S7K 3R5

Telephone: 933-6350 or

Toll Free: 1-800-567-3263

SIAST Palliser Campus

Saskatchewan & 6th Ave. N. W.

P. O. Box 1420

Moose Jaw, SK S6H 4R4

Telephone: 694-3200 or

Toll Free: 1-800-667-0055

SIAST Wascana Campus

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